



Critical Takeaways - NIMS of Ghana

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Critical Takeaways

- Base Data
- Driver and Scope
- Stakeholder Engagement
- Conflicts and Consensus Building
- Implementation Plan Development



Base Data

- **Aim of a strategy:** to support the economy and security of the state
 - What does the maritime domain have to offer?
 - What domain threats can we identify?
 - Actual versus perceived maritime potential and threats!
- Maritime domain data must be:
 - Unbiased
 - Accurate
- Need for a consolidated maritime data base
- **A strong strategy is built on a solid foundation of information**



Driver and Scope of Strategy

- What is the driver for planning and development of the strategy?
 - Security, development or both?
- Are blue crimes affecting the peace and security of the nation?
- Is my maritime sector the cornerstone of my nation's economy?
- **The driver of the strategy determines the direction of the strategy**



Stakeholder Engagement

- Stakeholder involvement in national strategy development - achieves inclusivity, legitimacy and credibility
- Means a Secretariat / Technical Working Group / Lead agency working with all relevant stakeholders.
 - Utilise different engagement methods - Plenary, breakout and individual engagement
- Representatives of stakeholder groupings MUST report back to organisations and groups
- **Stakeholders can be an empowering or destabilising force**



Stakeholder Conflicts

- Structural conflicts
 - Relative position, power and mandate of maritime domain stakeholders within the same or different groupings.
 - Legal mandate
 - Capacity and capability (reality)
 - Prioritisation or focus
- Conflict groupings: Security, development and security versus development



Stakeholder Consensus Building

- Leadership style / process management - brokers
 - SGI Coordinator
 - Technical Consultants - CEMLAWS Africa, CSDS Africa, GOGMI, HEYL Group
 - NMTWG members
 - Lead Agency - Ghana Maritime Authority
- Closed session meetings
- Formal and informal engagements
- **To build consensus, different approaches can be utilised for different situations.**



Implementation Plan Development

- Implementation plans must be developed or guided by MDAs themselves.
- This will ensure legitimacy and ownership of plans by implementing ministries, agencies and departments.
- To be effective, capacity building needed before plans are drawn up.
- **Create a living document**